



## Paper for Members of the Society

Title: **Final Annual Report and Accounts FY2025**  
Date of Meeting: **29 April 2026 – Annual General Meeting**  
Owner: **Nicky Wood, Group Finance Director**  
Confidential: **No**  
Purpose: **Information/Noting**

### INTRODUCTION AND PURPOSE

1. The Members in the Annual General Meeting are asked to note the final annual report and accounts for the year-ended 30 November 2025.

### BACKGROUND

2. The Annual Report and Accounts for the financial year ended 30 November 2025 are presented in final form and are prepared on the going concern basis.
3. The report is the consolidated financial results of the Society being of Highland Centre Ltd, RHSDT and RHASS including RHS25.
4. The accounts have been audited by our External Auditors, Azets, and the final audit report has been issued and included within the annual report. The audit findings report has been issued with no matters for highlight to members.

### RECOMMENDATION

5. The Members are asked to note the Annual Report and Accounts for the year ended 30 November 2025.